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Sarah Beebe and Randolph Pherson provide a welcome addition to the work on structured analytic techniques in *Cases in Intelligence Analysis*. Beebe and Pherson both had careers with CIA and have a good sense of intelligence analysis and the pitfalls new analysts are likely to encounter.

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This book is the compliment to Structured Analytic Techniques for Intelligence Analysis by Pherson and Heuer. As with their book, this book is exceptional in every sense of the word. The only aspect missing, and presumably so as to not bias or contaminate the reader's perspective, is that all of the case studies are not fully populated with ...

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Synopsis. About this title. Accomplished instructors and intelligence practitioners Beebe and Pherson have created a set of twelve robust, class-tested cases on events in foreign intelligence, counterintelligence, terrorism, homeland

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security, law enforcement, and decision-making support. The case studies are designed to give analysts-in-training a hands-on opportunity to apply structured analytic techniques to tackle real-life problems.

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Cases in Intelligence Analysis actually misses the point while assigning investigative causation to each event. It forgets to apply Structured Analytics techniques to its own assessment of events. In this regard, I want to claim that this book suffers from the "Honda Effect".

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Intelligence analysts must actively review the accuracy of their mind-sets by applying structured analytic techniques that will make those mental models more explicit and expose their key assumptions. The techniques found in this primer are designed to assist in this regard by:

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A Tradecraft Primer: Structured

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